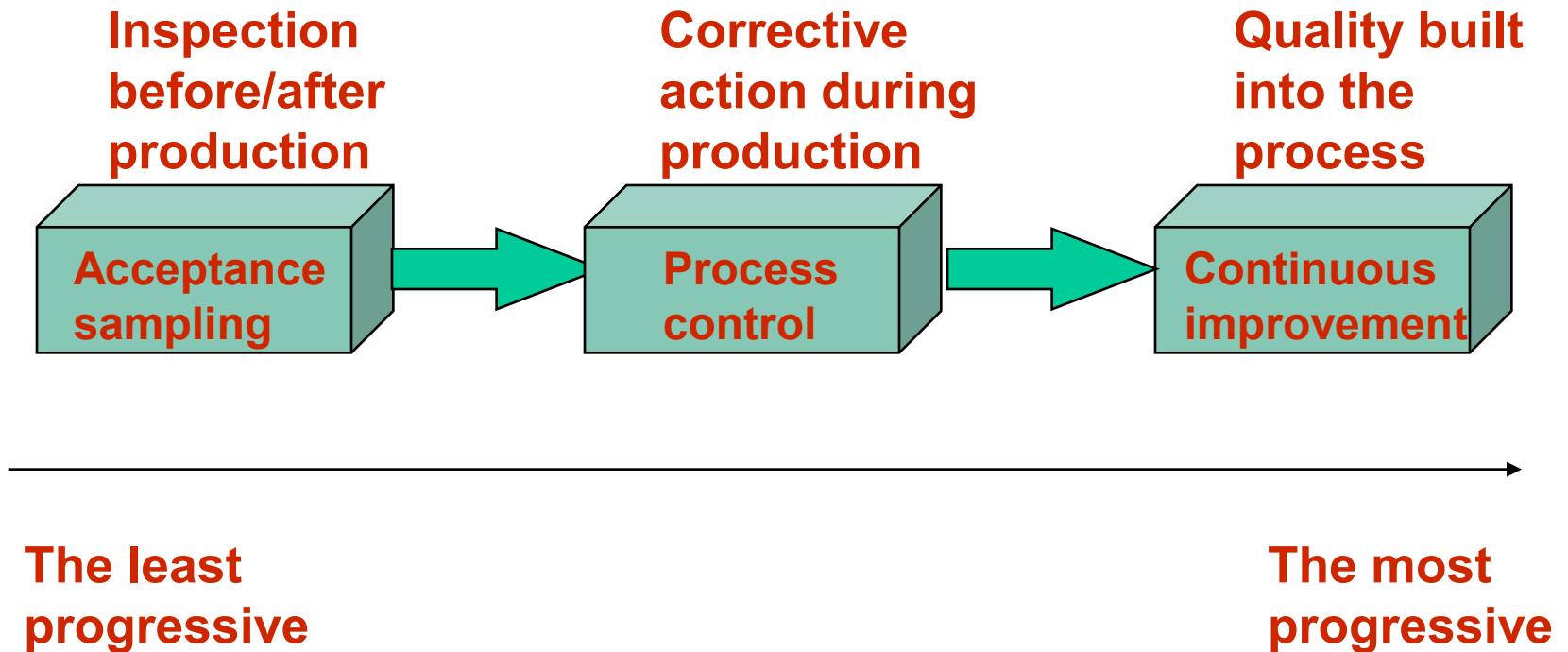
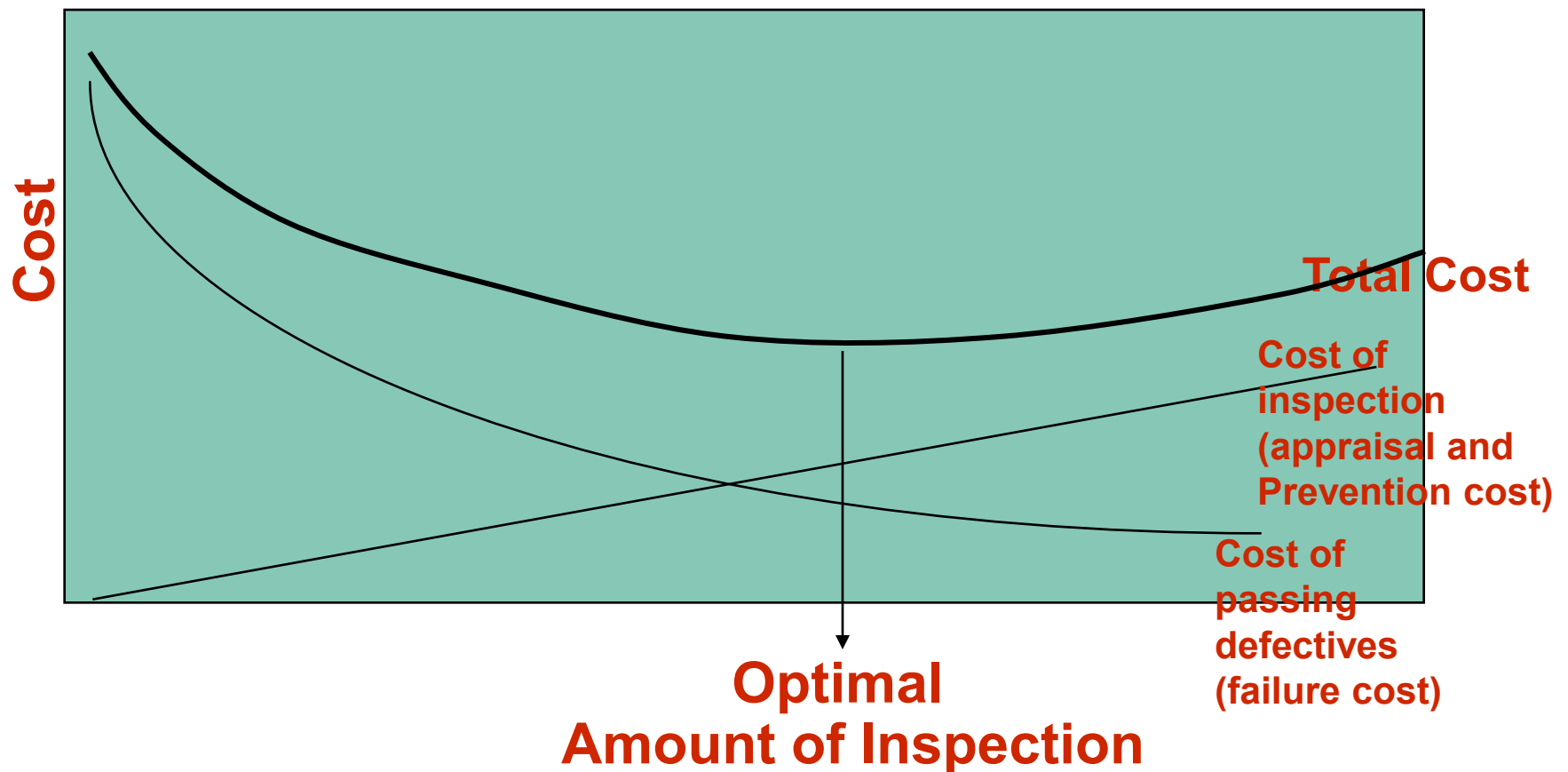


# Phases of Quality Assurance



# Inspection: Appraisal of good/service quality

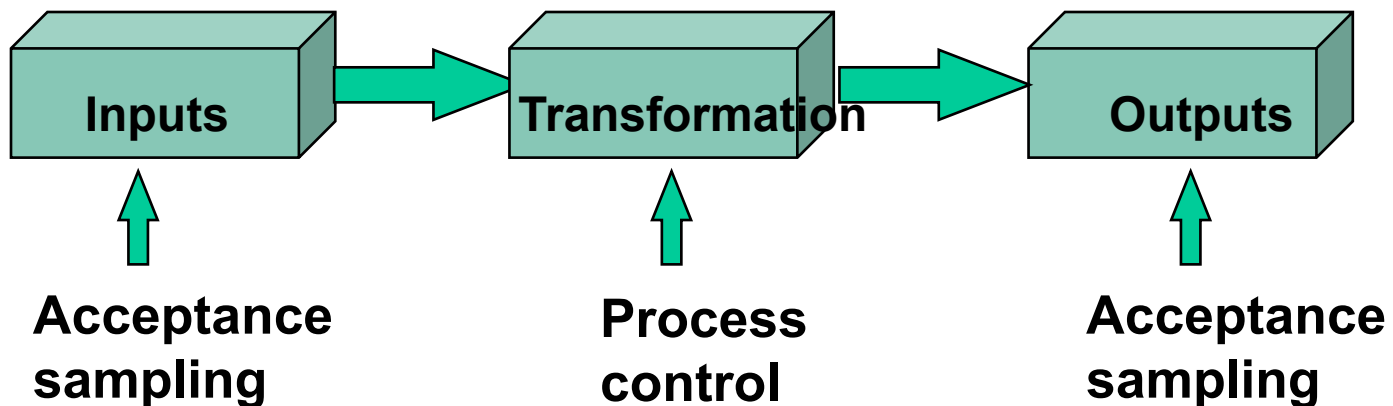
- How Much (sample size) /How Often (hourly, daily)



# Inspection

- **Where/When**

- Raw materials
- Finished products



- Before a costly operation, PhD comp. exam before candidacy
- Before an irreversible process, firing pottery
- Before a covering process, painting, assembly

- **Centralized vs. On-Site**, my friend checks quality at cruise lines

# Examples of Inspection Points

<b>Type of business</b>	<b>Inspection points</b>	<b>Characteristics</b>
Fast Food	Cashier	Accuracy
	Counter area	Appearance, productivity
	Eating area	Cleanliness
	Building	Appearance
	Kitchen	Health regulations
Hotel/motel	Parking lot	Safe, well lighted
	Accounting	Accuracy, timeliness
	Building	Appearance, safety
	Main desk	Waiting times
Supermarket	Cashiers	Accuracy, courtesy
	Deliveries	Quality, quantity

# Statistical Process Control (SPC)

- SPC: Statistical evaluation of the output of a process during production
- The Control Process
  - Define
  - Measure
  - Compare to a standard
  - Evaluate
  - Take corrective action
  - Evaluate corrective action

# Statistical Process Control

- Shewhart's classification of variability: common cause vs. assignable cause
- Variations and Control
  - Random variation: Natural variations in the output of process, created by countless minor factors, e.g. temperature, humidity variations.
  - Assignable variation: A variation whose source can be identified. This source is generally a major factor, e.g. tool failure.

# Mean and Variance

- Given a population of numbers, how to compute the mean and the variance?

$$\text{Population} = \{x_1, x_2, \dots, x_N\}$$

$$\text{Mean} = \mu = \frac{\sum_{i=1}^N x_i}{N}$$

$$\text{Variance} = \sigma^2 = \frac{\sum_{i=1}^N (x_i - \mu)^2}{N}$$

$$\text{Standard deviation} = \sigma$$

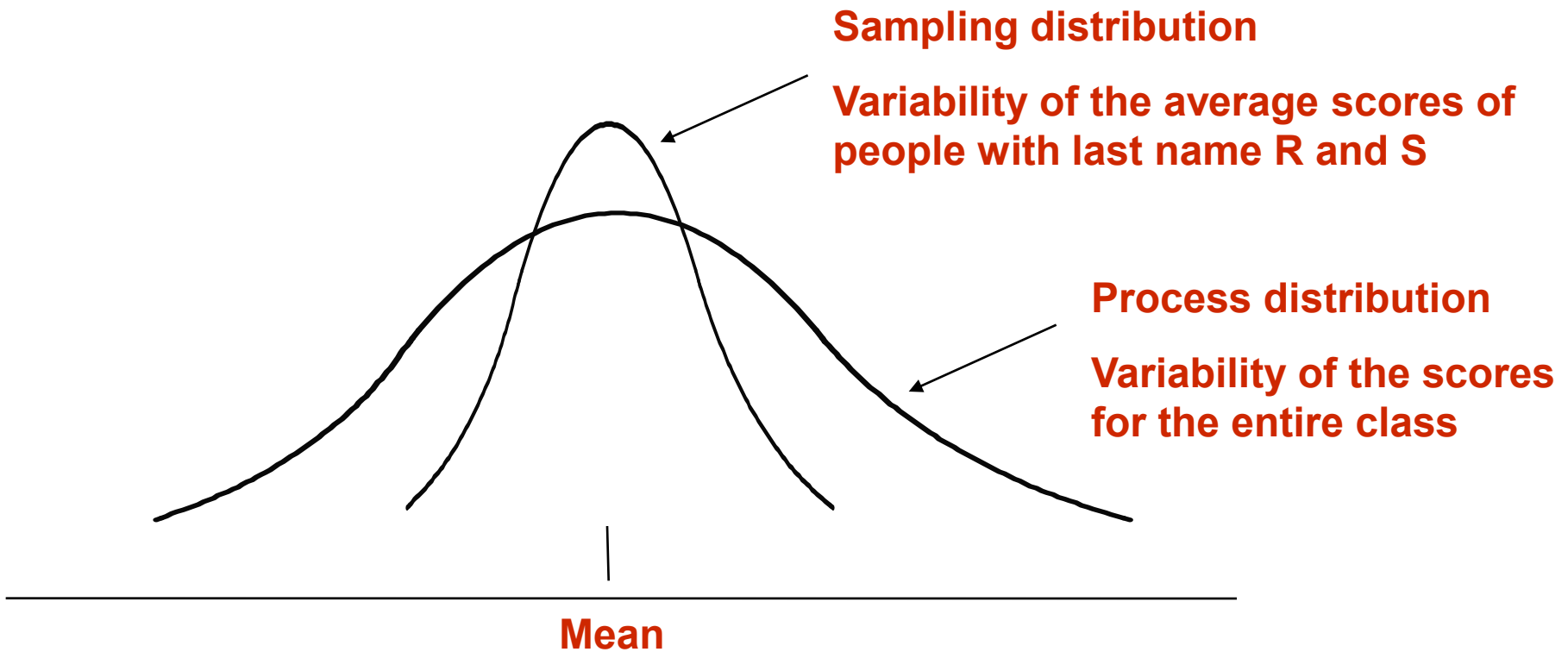
# Statistical Process Control

- From a large population of goods or services (random if possible) a sample is drawn.
  - Example sample: Midterm grades of BA3352 students whose last name starts with letter R {60, 64, 72, 86}, with letter S {54, 60}
    - Sample size=  $n$
    - Sample average or sample mean=  $\bar{x}$
    - Sample range=  $R$
    - Standard deviation of sample means=
$$\sigma_{\bar{x}} = \frac{\sigma}{\sqrt{n}}$$
 where  $\sigma$  : Standard deviation of the population



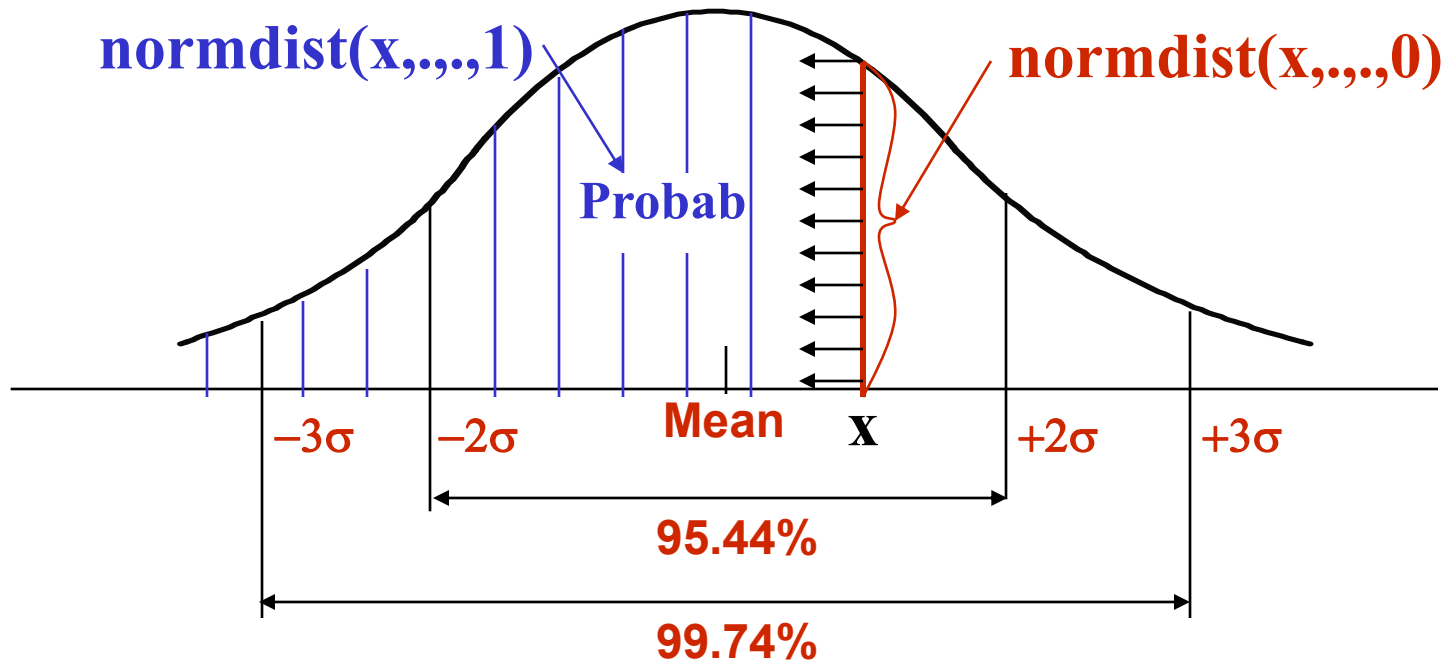
# Sampling Distribution

**Sampling distribution is the distribution of sample means.**



**Grouping reduces the variability.**

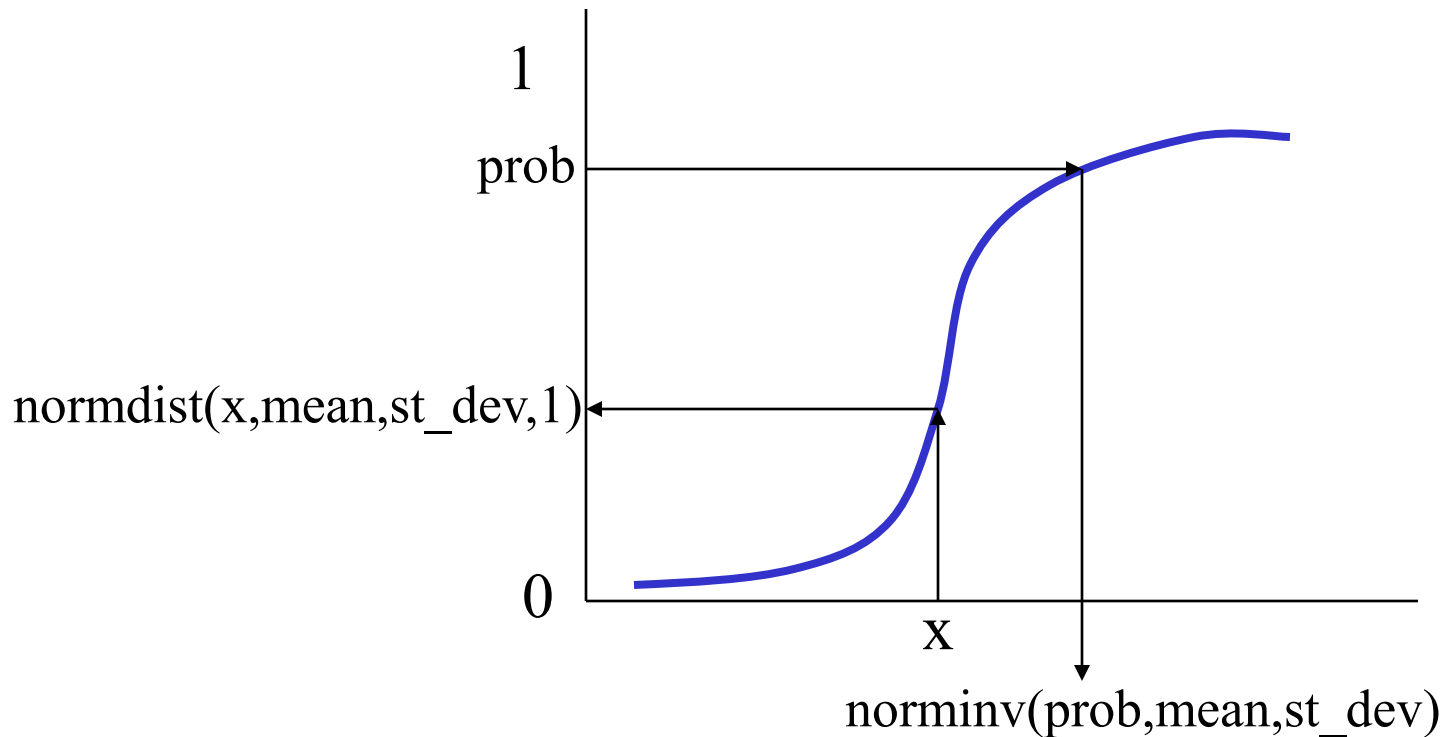
# Normal Distribution



Excel statistical functions :  $\text{normdist}(x, \text{mean}, \text{st\_dev}, 0)$  normal pdf at x.

Excel statistical functions :  $\text{normdist}(x, \text{mean}, \text{st\_dev}, 1)$  normal cdf at x.

# Cumulative Normal Density



Excel statistical functions :

Cumulative function (cdf) at  $x$  :  $\text{normdist}(x, \text{mean}, \text{st\_dev}, 1)$

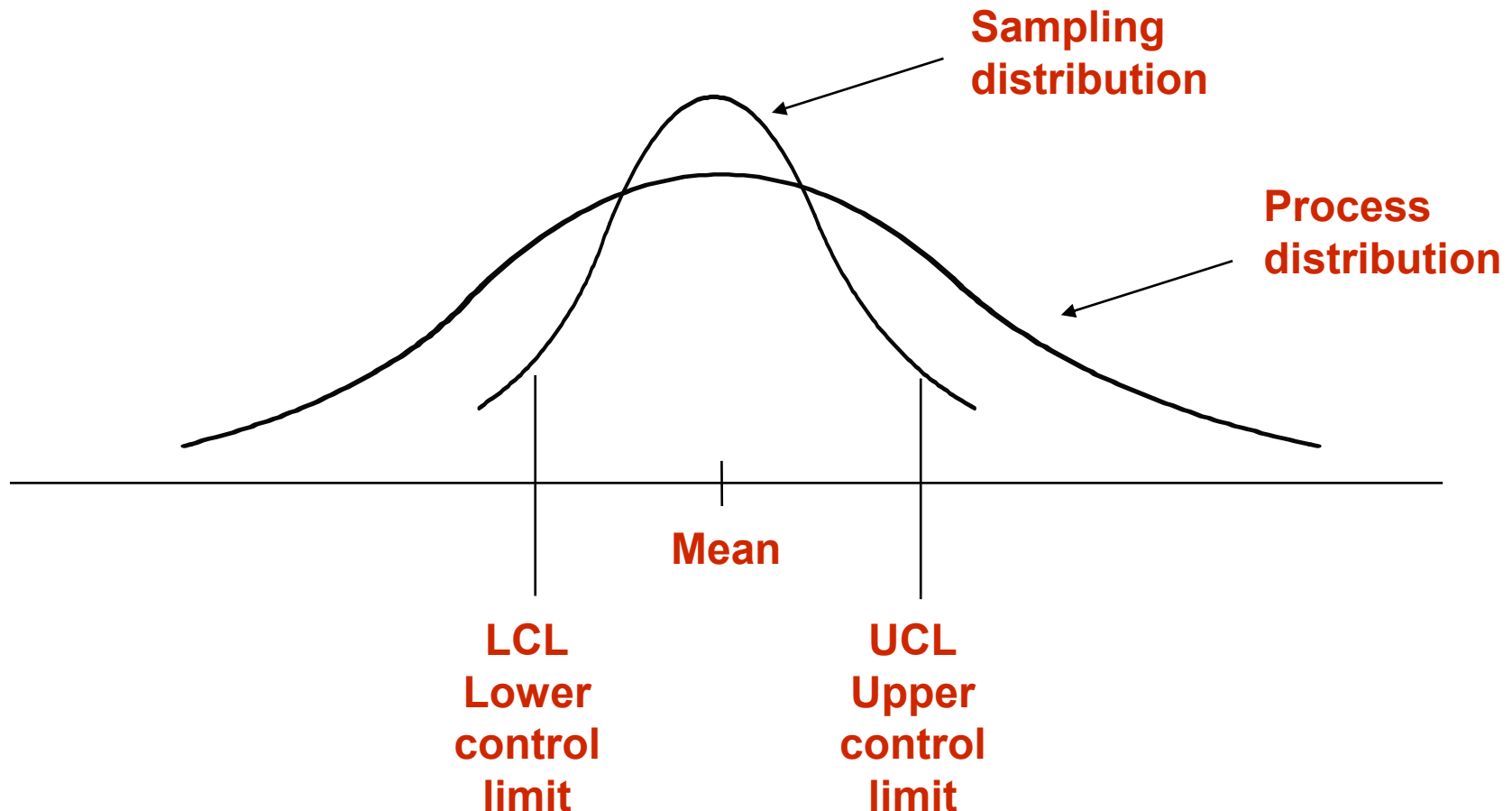
Inverse function of cdf at "prob":  $\text{norminv}(\text{prob}, \text{mean}, \text{st\_dev})$

# Normal Probabilities: Example

- If temperature inside a firing oven has a normal distribution with mean 200 °C and standard deviation of 40 °C, what is the probability that
  - The temperature is lower than 220 °C  
=normdist(220,200,40,1)
  - The temperature is between 190 °C and 220°C  
=normdist(220,200,40,1)-normdist(190,200,40,1)

# Control Limits

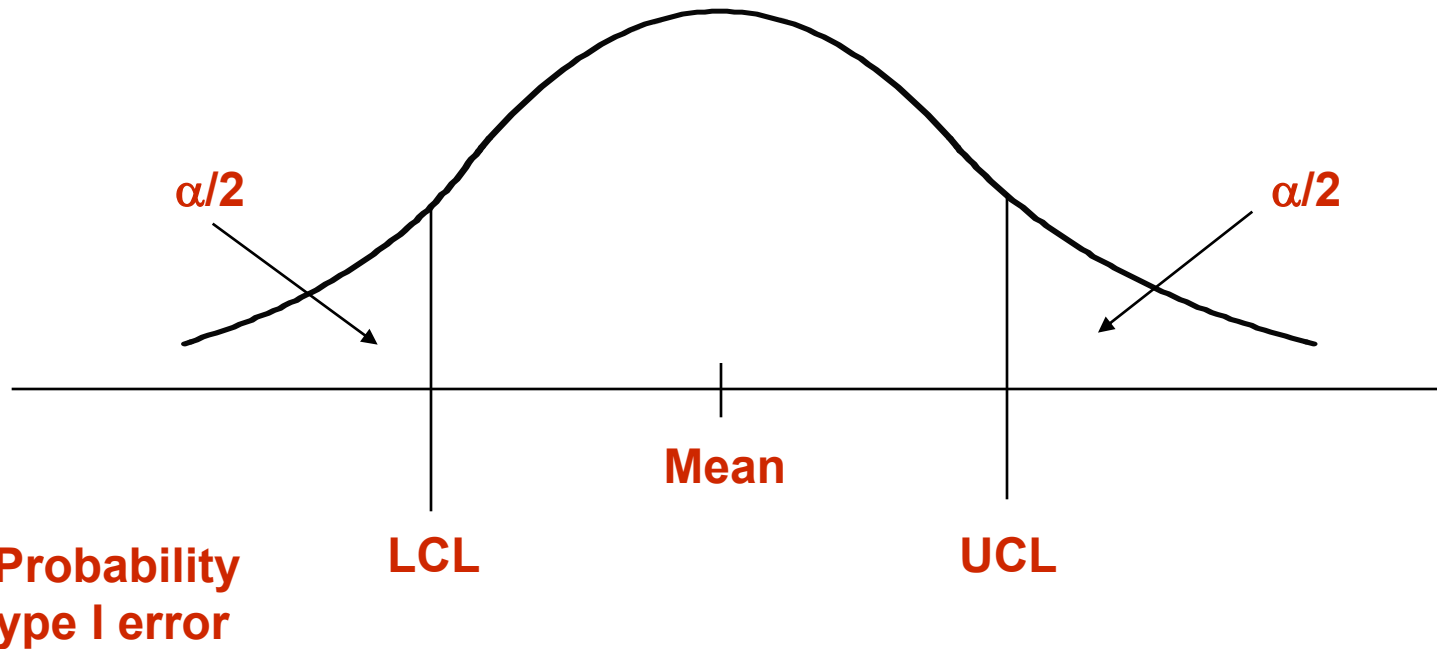
**Process is in control if sample mean is between control limits.  
These limits have nothing to do with product specifications!**



# Setting Control Limits: Hypothesis Testing Framework

- Null hypothesis: Process is in control
- Alternative hypothesis: Process is out of control
- $\text{Alpha} = P(\text{Type I error}) = P(\text{reject the null when it is true}) = P(\text{out of control when in control})$
- $\text{Beta} = P(\text{Type II error}) = P(\text{accept the null when it is false}) = P(\text{in control when out of control})$
- If LCL decreases and UCL increases what happens to
  - Alpha ?
  - Beta?
- Not possible to target alpha and beta simultaneously, control charts target a desired level of **Alpha**.

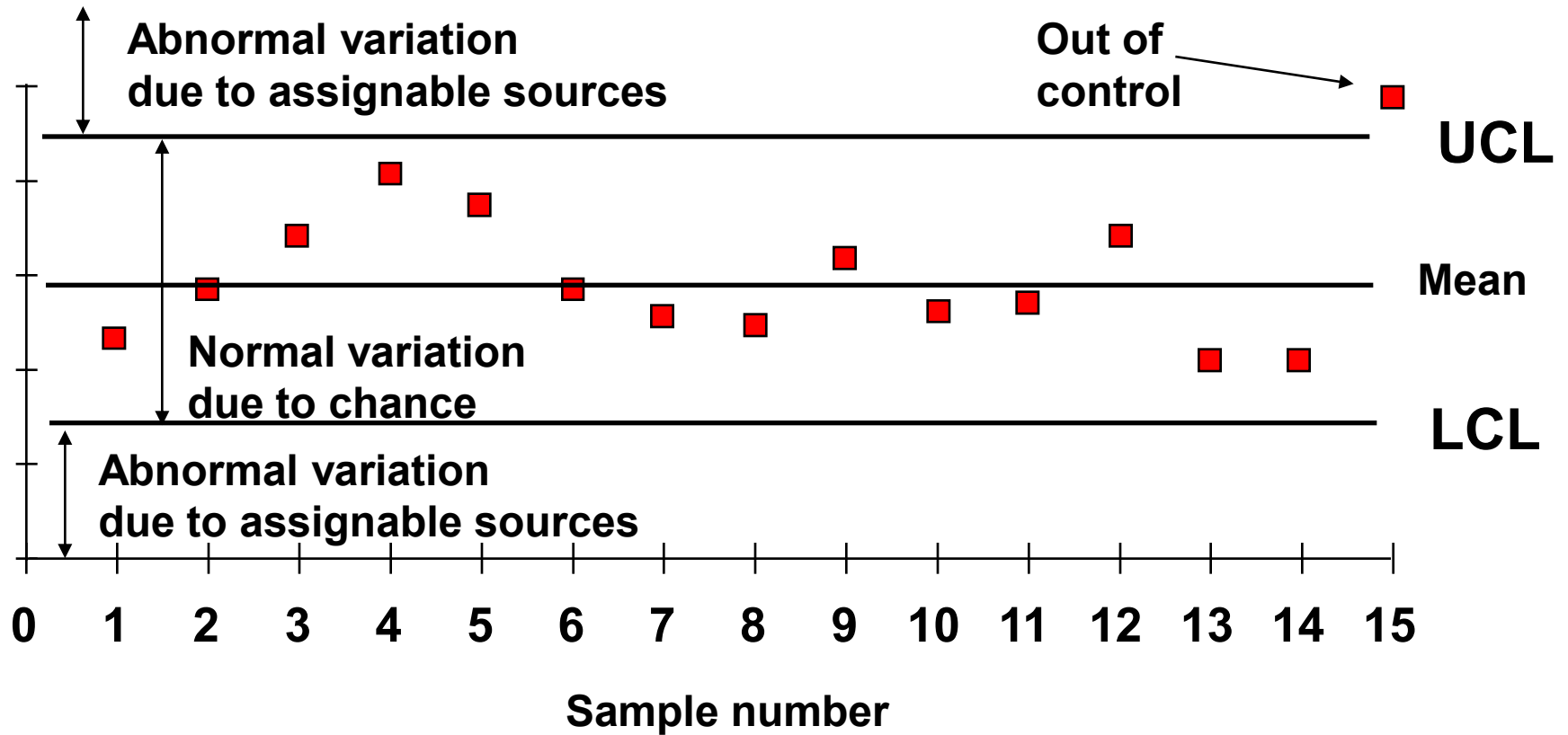
# Type I Error=Alpha



$$\text{LCL} = \text{norminv}(\alpha/2, \text{mean}, \text{st\_dev})$$

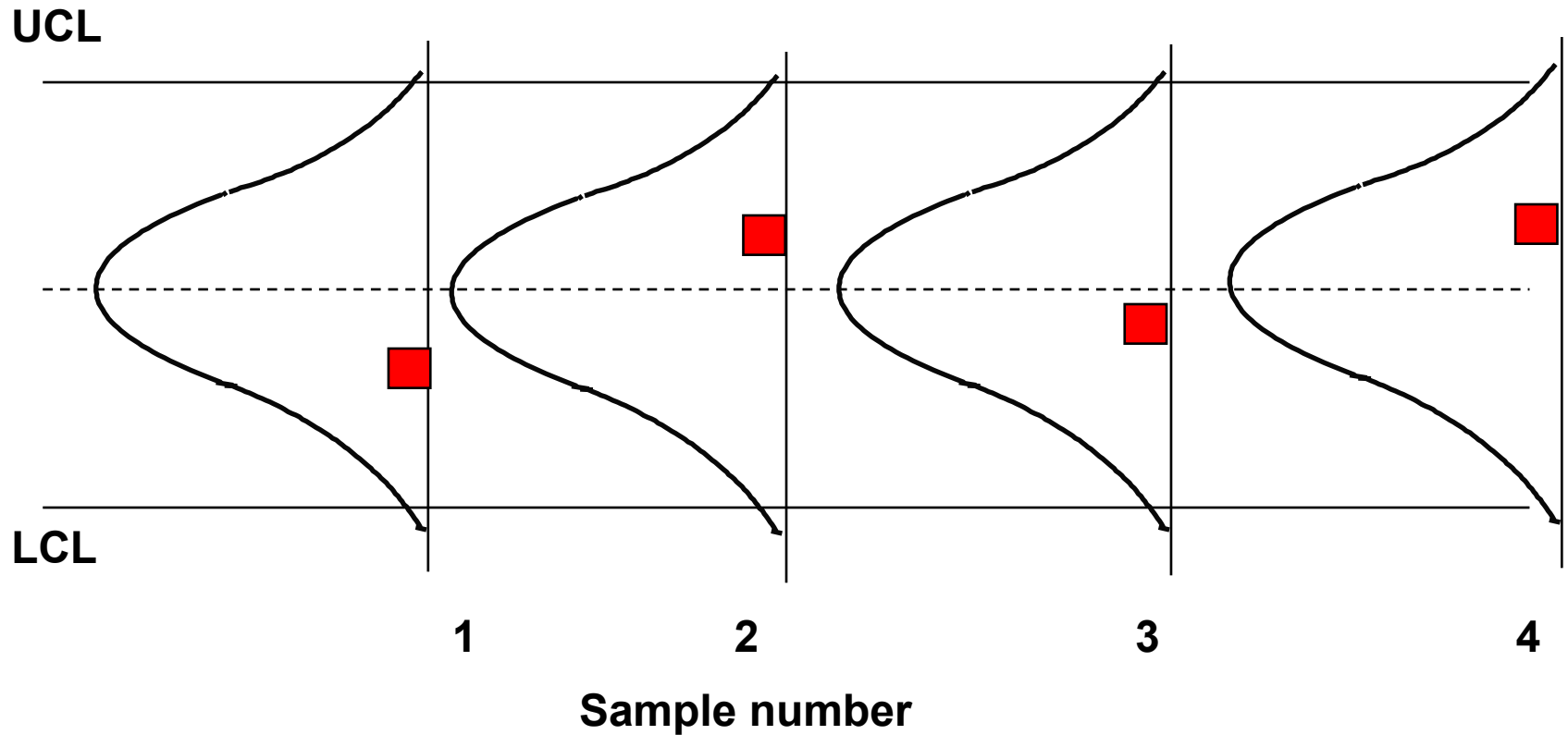
$$\text{UCL} = \text{norminv}(1 - \alpha/2, \text{mean}, \text{st\_dev})$$

# Control Chart





# Observations from Sample Distribution



# Control Charts

- Control charts for variables (measurable quantities), e.g. length, temperature
  - Mean control charts
    - To check mean
  - Range control charts
    - To check variability
- Control charts for attributes, e.g. fit, defective
  - p-charts
    - To check proportion of defectives (occurrences)
  - c-charts
    - To check the number of defectives (occurrences)