Dealing with Information Security, Risk Management & Cyber Resilience

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TODAY FOR TOMORROW

Introductions

- >19 years working in all areas of IT
- Former Associate Director, KPMG
- Former Lead Security Analyst & Architect for American-based CCBill
- Lecturer on Information Security & Computer Forensics, NCC
- >6 years PCI-DSS industry
- Information Security, Software Engineering, IT & Telecoms Law

Brief Agenda

[Information Security]

1. Why the need to think about it?
2. What exactly are we talking about?
3. How do we go about doing something about it?
4. Is there a one-size-fits-all framework?

Information Security?

[Information Security] is the preservation of confidentiality, integrity and availability of information.

But how do you *really* go about it within your business?

- After an incident occurs?
- If budget permits?
- Because you are mandated to comply?
- Who possesses the knowledge within your company to advise?
- Is it even a priority or a concern?
- Is there any structure to your approach?
- Are you really prepared / in control?

IT Governance..1/3
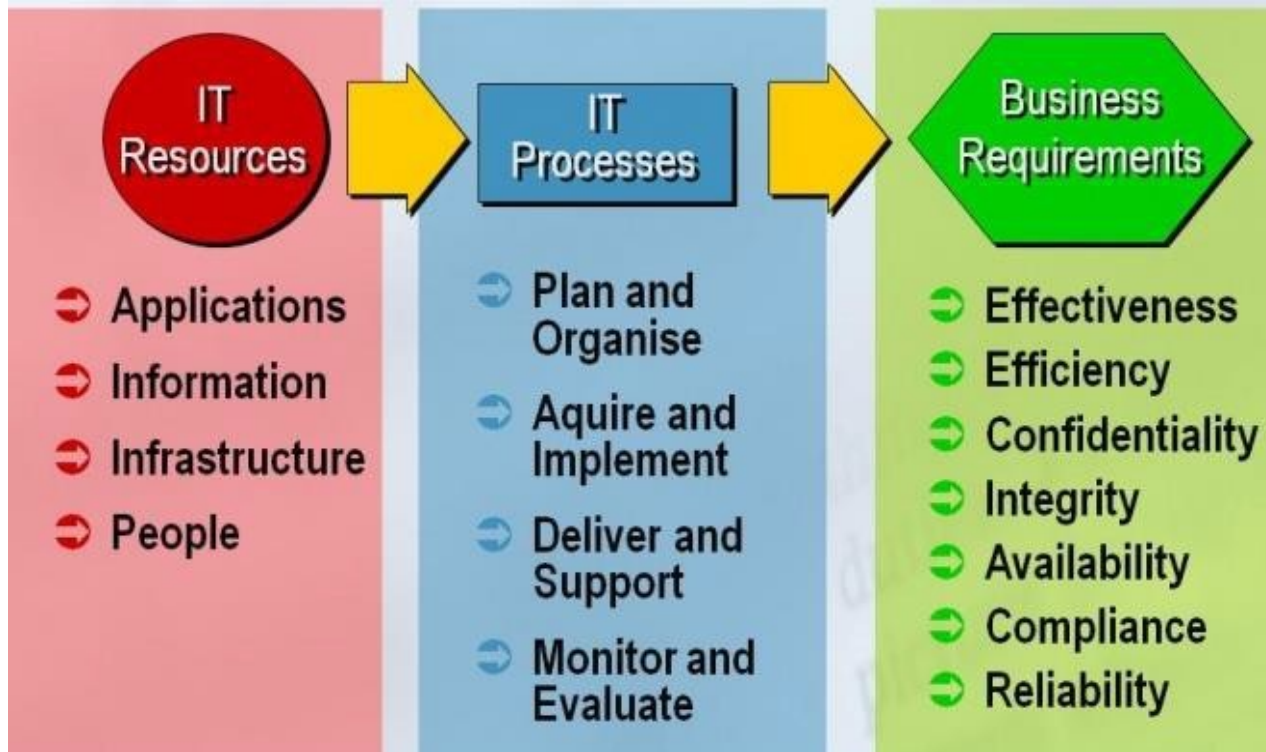

[COBIT (4.1) Framework]

- IT is aligned with the business
- IT enables the business and maximizes benefits
- IT resources are used responsibly
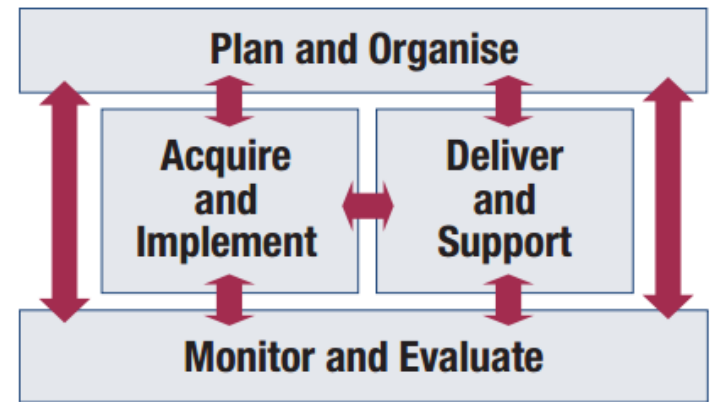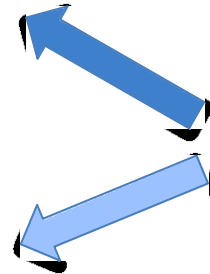- IT risks are managed appropriately

Source: http://www.isaca.org/Knowledge-Center/cobit/Documents/COBIT4.pdf

5

IT Governance..2/3

Source: http://www.isaca.org/Knowledge-Center/cobit/Documents/COBIT4.pdf

IT Governance..3/3

- Periodic assessments of IT processes for their quality and compliance
- Performance management
- Monitoring internal controls
- Regulatory compliance
- Provide IT governance

- Is IT's performance measured to detect problems before it is too late?
- Are internal controls effective and efficient?
- Are adequate confidentiality, integrity and availability controls in place for information Security?

Plan and Organise

Acquire and Implement

Deliver and Support

Monitor and Evaluate

COBIT®
GOVERNANCE, CONTROL *and*
ASSURANCE *for* INFORMATION
and RELATED TECHNOLOGY

Source: http://www.isaca.org/Knowledge-Center/cobit/Documents/COBIT4.pdf

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Incidents

Monday, March 30, 2009 by Kurt Sansone

Malta victim of international cyber spy network

Canadian researchers have uncovered an electronic spy network based in China, which has infiltrated

Wednesday, May 22, 2013, 17:28

timesofmalta.com service returning to normal

The possible cyber-attack on the timesofmalta.com's servers yesterday evening has been reported to the Police Cyber Crimes Unit for investigation.

A company spokeswoman said:

"Our site and servers were never touched and our security was not breached. No data has been compro... We suffered what is referred to as a distri... and due to security prot...

TIMESOF MALTA.COM

EDITION: INTERNATIONAL | U.S. | MÉXICO | ARABIC
Set edition preference

CNN

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Part of complete coverage on
Digital Biz

digital**biz**

Sony: Hacker stole PlayStation users' personal info

By **Mark Milian**, CNN
April 27, 2011 — Updated 1558 GMT (2358 HKT) | Filed under: Gaming & Gadgets

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7 June 2011 Last updated at 13:33 GMT

Security firm RSA offers to replace SecurID tokens

Security firm RSA has offered to replace the SecurID tokens used by its customers to log into company systems and banks.

It follows a hack against the company in March where information related to the tokens was stolen.

RSA has now revealed that some of that information was used during the hack attack on

techradar.pro
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TechRadar Pro > News > Dropbox confirms it was hacked, assures it's safe

Dropbox confirms it was hacked, assures it's safe

Some account names and passwords were stolen from the file transferring company

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NEW YORK (CNNMoney)

Cybercriminals have picked their easiest prey: Small businesses.

A data breach investigations report from Verizon (**VZ**, **Fortune 500**), to be released Tuesday, will show that small businesses continue to be the most victimized of all companies.

The high level takeaways:

- 37 percent of breaches hit financial organizations;
- 24 percent of breaches happened in retail and restaurants;
- 20 percent of network intrusions involved manufacturing, transportation and utilities;
- 38 percent of breaches were aimed at large companies;
- 92 percent of breaches were perpetrated by outsiders;
- 19 percent were attributed to state-affiliated actors;
- And finally weak defenses make things a bit easy for the bad guys.

The targets?

Increased attack sophistication

Inappropriate business response

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UNCERTAINITY
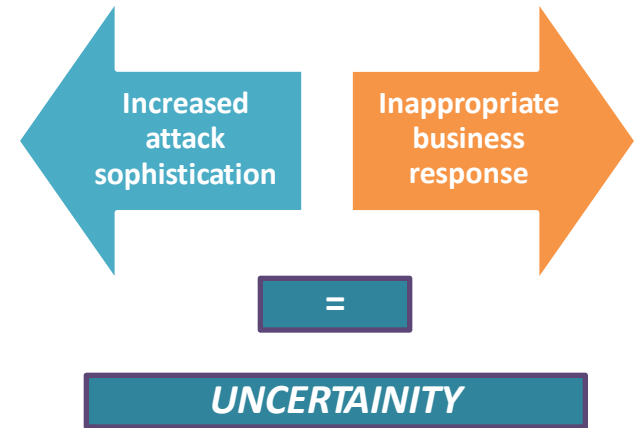
One study* conducted in the UK showed that small businesses suffer an estimated loss of **£800m** a year, averaging nearly **£4000** per business

- **30%** of its members were victims of fraud as a result of virus infections
- **50%** hit by malware
- **8%** victims of hacking
- **5%** suffered security breaches

As a consequence, a second recent cybercrime study** revealed that

- **53%** of the British public is worried about the damage of cyber attacks
- **40%** feel more vulnerable to cyber attacks now than a year ago
- **38%** feel that their personal data exchanged with organisations they do business with may already have been compromised

* The study was carried out by the Federation of Small Businesses in the UK and is based on its 20000 members
** The study was conducted by PollOne in April 2013 for Tripwire on 1000 users

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9

Meanwhile..

… just outside of Shanghai, "Unit 61398" of the Peoples Liberation Army is the alleged source of Chinese hacking attacks…

MANDIANT

DELL SecureWorks

FireEye™
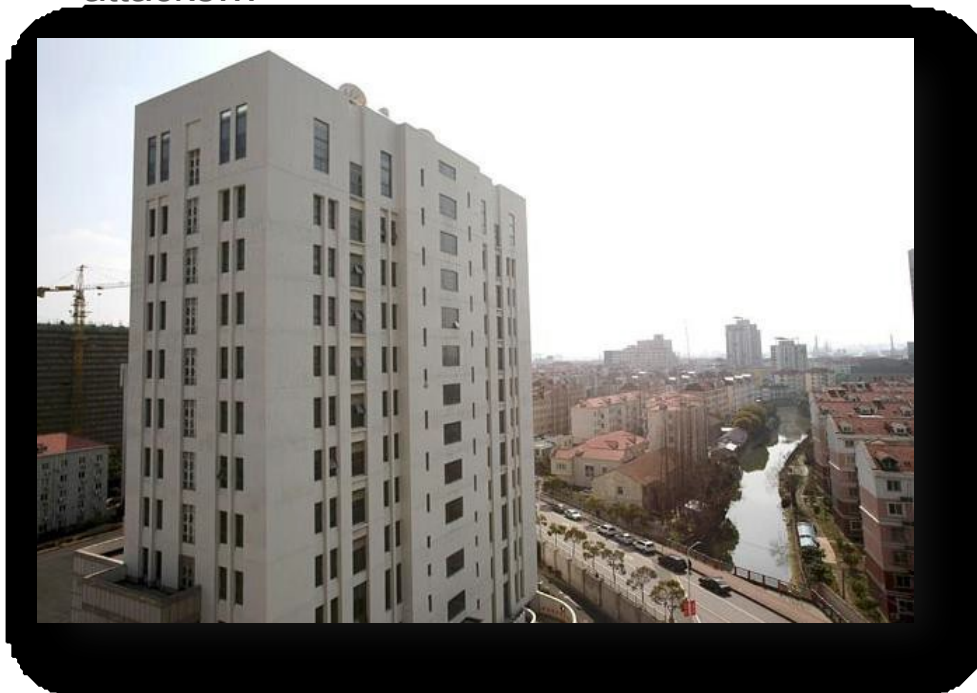
… although the Chinese government consistently denies its involvement in such activities claiming that such allegations are "irresponsible and unprofessional"

Should we be concerned?

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Source: Hello, Unit 61398, The Economist

Threat horizon for 2015

- Reputation is a new target for cyber-attacks, from insider activists who leak information, and hacktivist collectives who vote on who they dislike this week.

- Criminals value your information, they're highly motivated to obtain it, or to use what leaks out of your organization.

- The changing pace of technology doesn't help; bring your own cloud (BYOC) and bring your own device (BYOD) also bring their own risks.
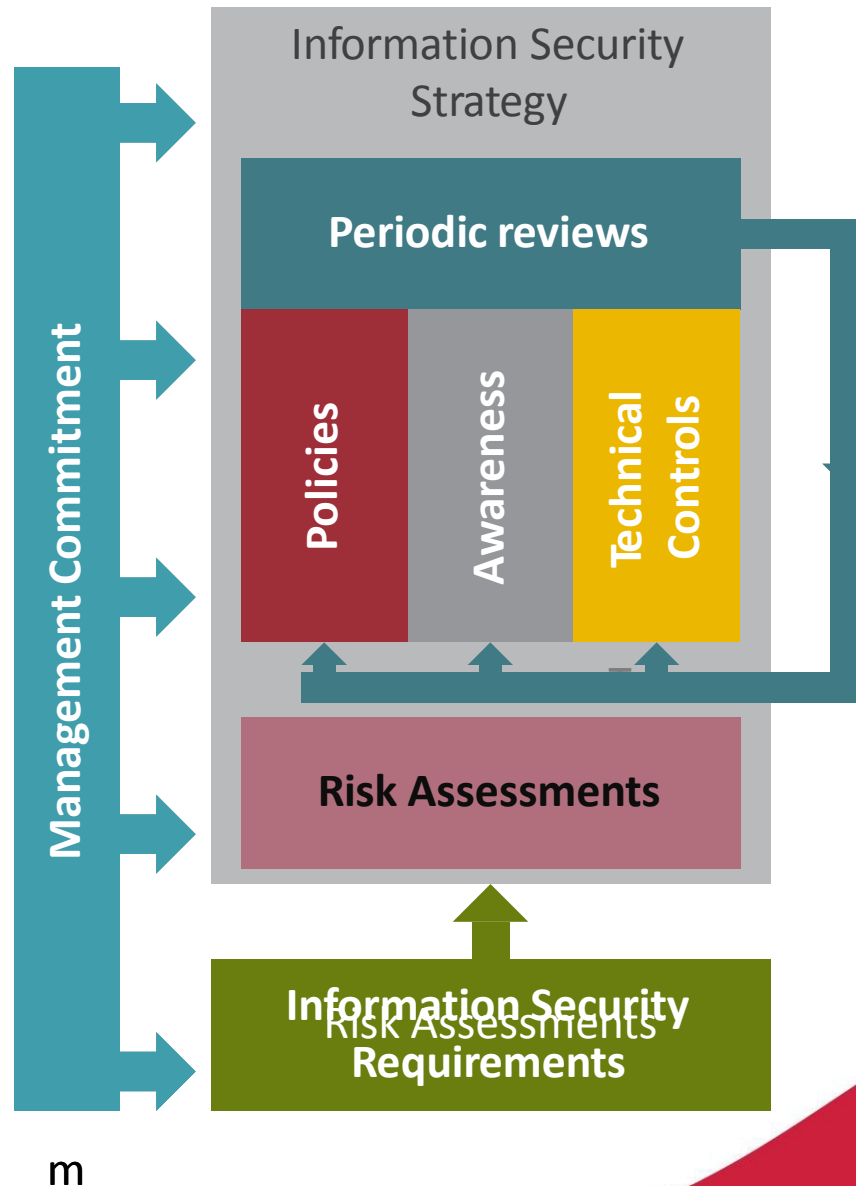
Source: Information Security Forum

Approach 1

Approach 2

- Identify critical information assets
- Obtain management buy-in
- Take a 3 pronged approach
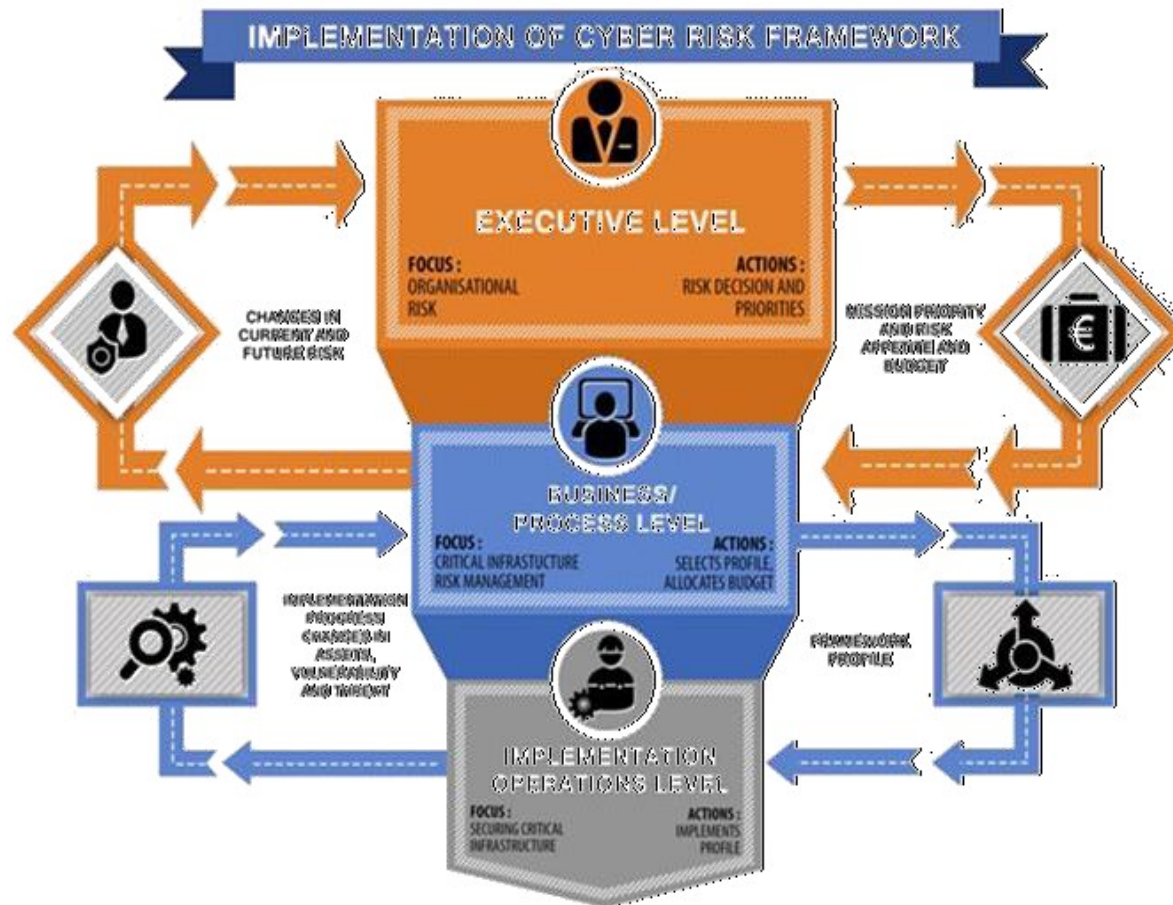- Conduct periodic reviews

13

Adopting a framework

"What does good cyber risk management look like?"

*By definition a framework is an **agreed structured approach** to dealing with a particular subject.*
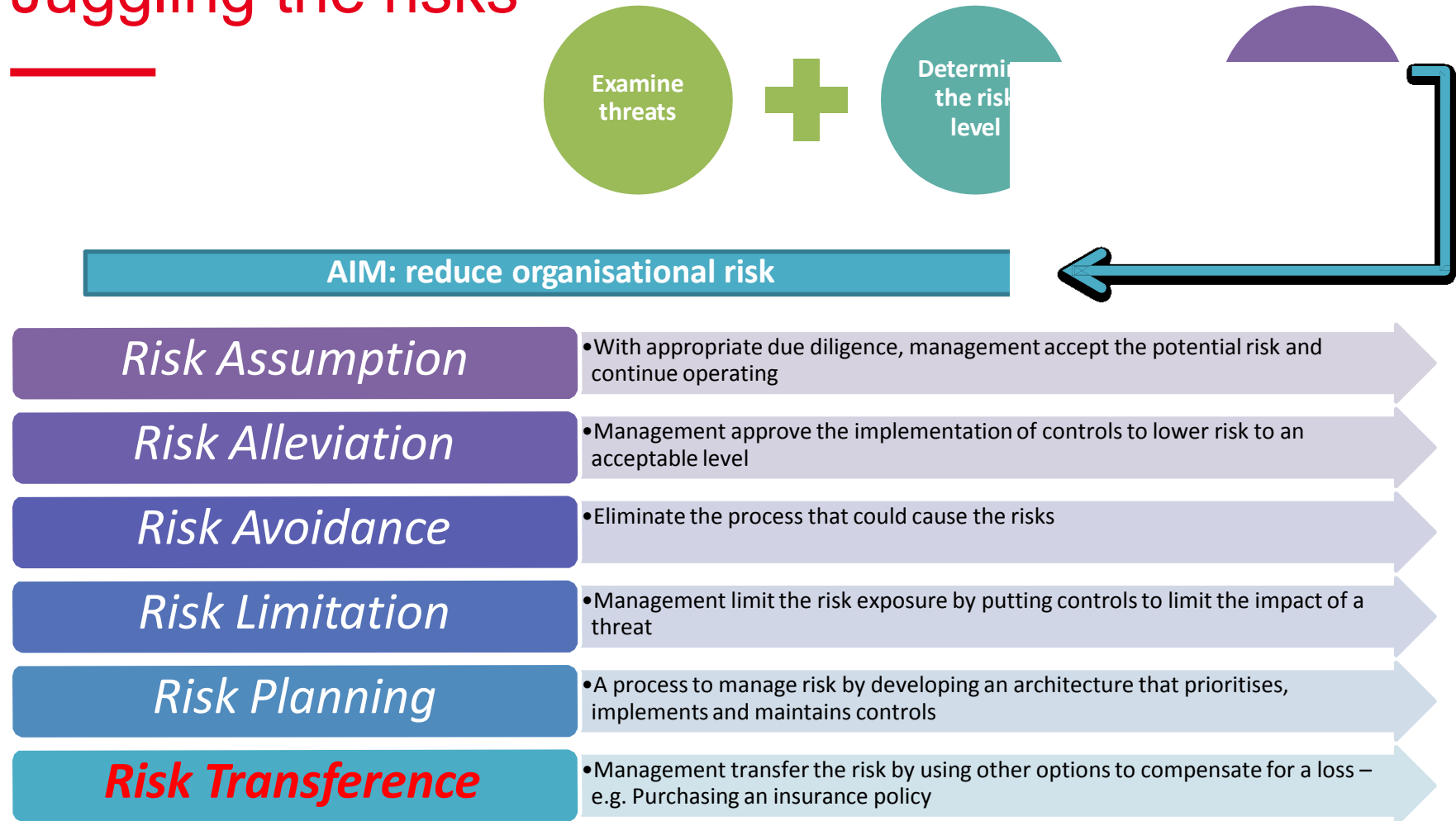
- There is no such thing as a one-size-fits-all framework
- Use / implement the appropriate framework for your organisation's requirements
- i.e. access your requirements and design the appropriate framework for your needs
- Such that your organisation is not trying to 'fit' to a particular benchmark or rule book

Implement what is appropriate to your business objectives, risk appetite and facilitates reporting to any third party against international generic cyber risk frameworks.

Source: Paul C Dwyer, Cyber Risk Expert

Adopting a framework

Juggling the risks

Examine threats

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Determi... the ris... level

AIM: reduce organisational risk

Risk Assumption	•With appropriate due diligence, management accept the potential risk and continue operating
Risk Alleviation	•Management approve the implementation of controls to lower risk to an acceptable level
Risk Avoidance	•Eliminate the process that could cause the risks
Risk Limitation	•Management limit the risk exposure by putting controls to limit the impact of a threat
Risk Planning	•A process to manage risk by developing an architecture that prioritises, implements and maintains controls
Risk Transference	•Management transfer the risk by using other options to compensate for a loss – e.g. Purchasing an insurance policy

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16

Six Point action plan

Cyber Resilience →

1. Organizational Readiness

2. Situational awareness

3. Detection

4. Cyber defence

5. Mitigation and containment

6. Recovery

#1 Organisational Readiness

Corporate awareness

Ownership at the C-level

Assign the role and responsibility for information security oversight
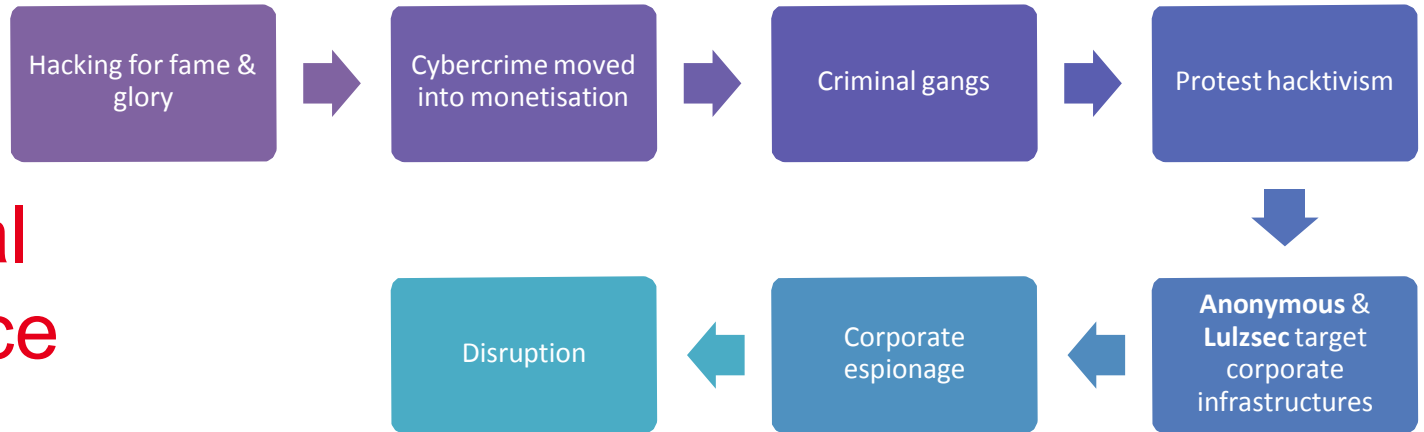
Understand your business risks

Focus on your information and reputation

Share intelligence and experiences

#2 Situational Intelligence

Hacking for fame & glory	→	Cybercrime moved into monetisation	→	Criminal gangs	→	Protest hacktivism

↓

Disruption	←	Corporate espionage	←	**Anonymous** & **Lulzsec** target corporate infrastructures

Specialist knowledge

Know your information assets

Keep abreast of the latest advanced threats

Classify your information assets

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20

#3 - Detection

Develop the ability to detect attacks

Ensure you have an effective internal & external monitoring process

Scan outbound messages for *abnormal volumes* and *patterns*

Early recognition of a compromise is key to early reaction

#4 – Cyber Defence

Get a grip on infrastructure and access security

Assert the levels of staff awareness

Define strict access control and remote access control

Ensure strong visitor procedures for key buildings

Keep your basic security controls in sight e.g. Password change policy

Infrastructure changes should trigger network configuration changes allowing you to move the shape of the target

#5 – Mitigation and containment

The aim is to limit the damage to your services and reputation
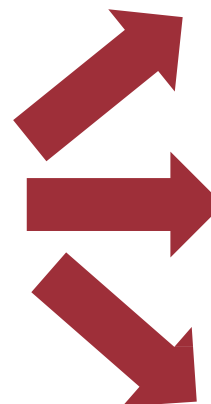
Limit the impact / shutdown the source

Being prepared is the key

Contingency planning – define and review your plans

Ensure adequate testing of business continuity plans

Prepared PR statements

Continuity of Operations Plan

Disaster Recovery Plan

IT / Network Contingency Plans

Crisis Communication Plan

Cyber Incident Plan

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#6 - Recovery

You need to develop the ability to re-establish normal service

☞ Your survival as a business depends on it

Apply the lessons learnt

Give feedback to senior executives

Here's what happened to us

This is how we reacted

This is what we've done to mitigate / prevent it

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Conclusions

- Good IT governance by following a framework gives structure and business alignment
- Apply some form of strategy to the way you deal with information security
- Cyber threats are on the increase, so prevention and detection are always better than cure
- Becoming cyber resilient gives you the benefit of knowing how to tackle IT risks
- Take a pragmatic approach to investing in your defences

Business Continuity

IT Service Continuity Management functions

Cyber Resiliency

Awareness

Knowledge

Controls

Detection

Mitigation

Recovery

BEING PROACTIVE IS THE NAME OF THE GAME